



# Environmental Services Commission

City of Tacoma | Environmental Services Department

**Environmental Services Commission**

**July 14, 2022**

# ●●● Agenda



- Welcome
- Approval of Minutes
- Public Comment
- Budget Proposals for Upcoming Biennium
- Quick Report on Audit Findings
- Other Items of Interest
- Adjournment

# Budget Development Process



Jan - April

April – August\*

August - November

Budget Clean-up

Six-Year Forecast

Proposal Approvals

Adopted Budget



## Budget Proposal Strategy



- Maintain existing levels of service, limited new investments or enhanced services
  - Respond to growth in Solid Waste
- Offset proposed enhancements where possible
- Target investments in alignment with policy priorities and strategic plan
  - Equity
    - Racial Equity Action Plan
  - Climate Action Plan



## Budget Proposals - Reductions

- Hold position vacancies
- Recognize anticipated revenues from Biogas facility
- Evaluate contracts
  - Security and environmental monitoring
- Provide retirement incentive

Fund Savings	Solid Waste	Wastewater	Stormwater
With VEBA	-\$2,954,500*	-\$2,102,400**	-\$925,447
Without VEBA	-\$2,572,000*	-\$1,689,900**	-\$512,947

\*\$2,572,000 in capital project deferrals, awaiting completion of Master Site Plan

\*\* \$1,000,000 in new revenues associated with the biogas facility



# Bill Credit Assistance Program PLUS

	Solid Waste	Wastewater	Stormwater		Solid Waste	Wastewater	Stormwater
Estimated Total Annual BCAP Plus Budget	196,807	254,842	124,274		406,734	578,559	248,547
Current Annual BCAP Budget	100,000	80,000	40,000		100,000	80,000	40,000
Difference (Needed <b>Annual</b> Increase)	96,807	174,842	84,274		306,734	498,559	208,547
	97%	219%	211%		307%	623%	521%
	2023	2023	2023		2025	2025	2025



# Budget Proposals - Equity

- Restructure and Enhance Equitable Environmental Education & Transcreation
- Hire ES Equity Lead
- Establish Driver-in-Training Program

### Final Vietnamese Poster

**Các khu căn hộ chung cư**  
**Tái chế đúng cách**  
 Trống, sạch và khô

**TÁI CHẾ** CHỈ bỏ những thứ này vào thùng rác tái chế màu xanh dương.

**1 Nhựa**  
Chai lọ, bình, hộp không có nắp



**Kim loại**  
Lọ nhôm, lọ kim loại không kèm nắp rời



**Giấy**  
Giấy hỗn hợp, bìa cứng và thùng/hộp, các tông xếp phẳng



**Thủy tinh**  
Chai, lọ thủy tinh cần được bỏ vào thùng dành riêng cho đồ thủy tinh. Giữ bỏ tốt cả các nút, nắp và đầu chụp.



**2 RÁC** Dịch vụ thu gom rác tái chế ở lề đường của Tacoma KHÔNG CHẤP NHẬN các thứ này.  
 Giảm bớt các sản phẩm sử dụng một lần. Tìm hiểu thêm tại [TacomaRecycles.org](http://TacomaRecycles.org)



**3 ĐEM BỎ** Dịch vụ thu gom rác tái chế ở lề đường của Tacoma KHÔNG CHẤP NHẬN các thứ này. Hãy đem bỏ chúng tại Trung tâm Tái chế Tacoma ở 3510 S. Myrtle St.



**ĐEM BỎ** Dịch vụ thu gom rác tái chế ở lề đường của Tacoma KHÔNG CHẤP NHẬN các thứ này. Hãy đem bỏ chúng tại Trung tâm Tái chế Tacoma ở 3510 S. Myrtle St.



**KHÔNG BỎ ĐỒ DÙNG TRONG TỦI, ĐỒ XỐP, NI LÔNG BỌC THỰC PHẨM, THỰC AN THỪA**

Để biết thêm thông tin, xin truy cập [tacomarecycles.org](http://tacomarecycles.org)  
 @tacomaes (253) 502-2100



## ● ● ● Budget Proposals - Climate



- Develop Stormwater Comprehensive Plan & Flooding Vulnerability Study
- Support Green Stormwater Infrastructure Diversity & At-Risk Job Training Program
- Replace one Pool to EV F150
- Make EnviroChallenger Waste Prevention Education Program Permanent





# Budget Proposals – Solid Waste



- Respond to growth and operational changes
  - Establish Solid Waste Support Services Section
  - Implement Organics Transfer & Composting Program Improvement
  - Add (2) Customer Service Representative – Technical Positions for Solid Waste
  - Continue Satellite Recycling Stations Cleanliness & Maintenance
  - Add Staff Support for Commercial Collections Program Growth
- Permanent Tidy Up Tacoma Support
  - Non-utility funded proposal



# Budget Proposals – Summary



Fund Impacts	Solid Waste	Wastewater	Stormwater
Total Reductions	-\$2,954,500	-\$2,102,400	-\$925,447
Total Adds	\$2,216,471	\$1,419,329	\$1,218,183
Net Impact	-\$738,029	-\$683,071	\$292,736
Net Impact (Ongoing Only)	\$2,216,471	-\$317,771	\$580,463
<b>Ongoing Only (Annual)</b>	<b>\$1,108,236</b>	<b>-\$158,886</b>	<b>\$290,232</b>

\*Totals do not reflect increased assessments from approved Internal Service Fund proposals, estimated to be ongoing impacts of \$300-\$750K

# 2022 Financial Forecast



## 2023-2028 Budget with Proposals\* Six-Year Revenue

Year	Solid Waste	Wastewater	Stormwater
2021	1.5%	1.5%	1.5%
2022	2.0%	2.0%	2.0%
2023	4.0 %	7.0%	5.5%
2024	4.0 %	7.0%	5.5%
2025	4.0 %	6.5%	5.0%
2026	4.0 %	6.5%	5.0%
2027	4.0 %	6.0%	4.5%
2028	4.0 %	6.0%	4.5%

*\*Subject to change based upon 2022 performance and updated 2023-2024 plan*



## Next Steps

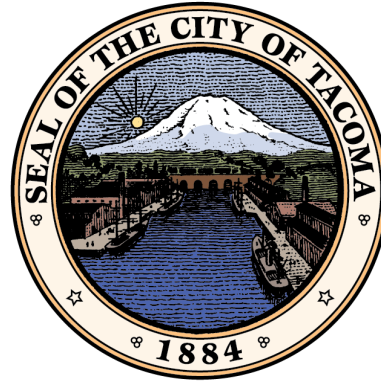


- Budget proposal approvals
- Budget proposals and final baseline updated in rate models
- Final revenue requirement and rates August/September
- Proposed budget in October
- Budget/Rates adoption in November

# ••• Quick Report on Audit Findings



- Moss Adams completed annual financial statement audits on our utilities.
- Findings were presented to the Government Performance and Finance Committee (GPFC) on June 21, 2022.
  - Video recording available at: <https://cityoftacoma.granicus.com/player/clip/5458>
  - Report of Independent Auditors available at: [cityoftacoma.org/esc](http://cityoftacoma.org/esc)



# Environmental Services Commission

City of Tacoma | Environmental Services Department

**Next Meeting: Thursday, August 11, 2022**

**Optional Meeting: August 16, 2022**

(ES Presentation on system increases for the three utilities at GPFC)